London Bridge Station Redevelopment
Project Team Brief November 2017
Let’s start with some success ....
Dear all,

We’re proud to report that we picked up a **silver Green Apple Award** this morning! The award was presented at a carbon-neutral ceremony at the Houses of Parliament with companies present from all over the globe.

Our award submission detailed our many sustainability achievements and specifically focussed around our longstanding relationship with Snowsfields School. This is further great recognition following on from our success earlier this year with a Gold International CSR Award and our excellent Considerate Constructors score of 45.5 this year.

Thank you to everyone for your contribution of effort, time, and volunteering hours that go into making this a project that is recognised globally for being eco-friendly!

Best,
The Enviro Team
Costain Awards 2017
Reserve P06/17 £19.2M

- Period Movement £4.4M – reflects completion of TCF45

Forecast Reserve £29.9M
Relies upon....
GRC
Copers
Water Ingress
Granite
2A DOWL

Staff
Security
Attendant Labour
Combined Fabric and MEP PvA last period

- Total Planned: 1185
- Total Delivered: 1022
- Variance: -143

- 62 DOWL awaiting Costain/WGB/NR Signoff
- 20 Planned DOWLs removed (GT Pressings) reallocated to next week’s plan

Graph showing DOWL figures for the following dates:
- 28/09/2017
- 05/10/2017
- 12/10/2017
- 19/10/2017
- 26/10/2017
- 02/11/2017

Legend:
- Blue: Planned
- Orange: Actual
- Red: Awaiting NR Sign Off
- Grey: Projected works for completion this week
Accident Frequency Rates against total manhours

Year | Total Manhours | AFR
--- | --- | ---
2012 | 1099423 | 1.98
2013 | 187042 | 0.16
2014 | 3047581 | 0.06
2015 | 3979992 | 0.03
2015 | 6081603 | 1.07
2017 | 5437946 | 0.88

Legend:
- **Total Hours**
- **AAFR**
- **Linear (Total Hours)**
A Good Time to Investigate

“Hazardous Event”

Significant Event (Investigation after a potentially harmful event)

Time to Talk – investigate something that’s not gone wrong yet....

Accident Investigation

everyone home safe every day
• The last 2 months
  – September; 2 minor accidents
  – October; 1 minor accident, **2 no lost time**
  – November; 1 minor accident
Mission and Values
Our mission …

To collaboratively and safely deliver a new London Bridge Station for the future of London rail travel – on time, defect free, fully assured
Mission

Our medium term goals to successful project completion
Mission

Our medium term goals to successful project completion

What does success on 2nd January 2018 look like?

• Project Milestones to date achieved
• The station fully operational in all areas defined by Day 1 stage 4 drawings
  • HL17 achieved, p1-15 in use
  • Northern concourse and Tooley St entrances open
  • Western Arcade fully open
• Stage 2A DOWL complete
• Stage 3 DOWL at less than 500
Values that support the Mission

By behaving in the following ways;

• **Alignment** on one goal incorporating the safety, quality, programme, budget and gain share.

• **Openness** – both formal and informal, using one set of information supported by cabinet responsibility for the decisions reached.

• **Positivity** – To see good and poor performance as opportunities for improvement not to blame.

• **Trust** – to believe people are aligned and will act in the best interests of the project both when in public and in private.

• **Accountability** – linked with conscientiousness, by delivering on your promises.

*We know we will have been successful when*

• We and our stakeholders are proud to be both associated with and use the beautiful and iconic new station
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Our Behaviours:

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- Positivity
- Openness
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- Complete First Time
- Right First Time

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9. Progress Update
Progress – Tooley St Facade
Progress – Area A Granite / Soffits
Progress – Area A Granite / Soffits
Progress – Area B / C Granite / Soffits
Progress – Area B / C Granite / Soffits
Progress – Block C East – 18th Nov
Progress – Customer Information Point – 2\textsuperscript{nd} Dec
How can you influence ....

Be SAFE

Do it RIGHT

Complete First Time
Right First Time